



# 2024 FORT DRUM REGIONAL ECONOMIC IMPACT REPORT

**A Report on the Direct, Indirect, and  
Induced Impacts of Fort Drum Spending for  
the Federal Fiscal Year Ending September 30, 2024.**



Special thanks to the **Jefferson County Planning Department**  
for their work in maintaining the model and producing each year's results.

THE MODEL

The Advocate Drum economic impact model for Fort Drum spending is an IMPLAN based model developed by EBP US, Boston, MA. The current model is co-funded by the Development Authority of the North Country. It is maintained in-kind by the Jefferson County Planning Department, which inputs the data to calculate the results. The inputs are provided by Fort Drum in its annual Economic Impact Statement, which only reports direct spending in numerous categories. Our model estimates TOTAL economic impact by identifying the additional indirect and induced impacts by utilizing industry-specific multipliers, local purchase coefficients, income-to-output ratios, demographic patterns, and other factors.

TYPES OF IMPACTS

- Direct Impacts** – The direct economic impacts include 1) payroll (military and civilian on-post employees, including contract workers) spent by the US Department of Defense, and 2) non-payroll (outside) spending by the Department of Defense with vendors providing goods and services to Fort Drum.
- Indirect Impacts** – The indirect economic impacts are additional business sales, off-site jobs, and income supported by Fort Drum’s non-payroll expenditures for services and supplies. The magnitude of the total indirect effect depends on the types of purchases made each year and the extent to which those purchases go to businesses located within the tri-county region.
- Induced Impacts** –The economic result from re-spending of the wages associated with direct and indirect employment. As workers re-spend their income on consumer purchases, they generate business sales and employment in other sectors of the economy.



FORT DRUM REGIONAL ECONOMIC IMPACT  
FEDERAL FISCAL YEAR 2023 (OCT 1, 2022 – SEPT 30, 2023)

Tri-County Region Economic Impact (Jefferson, Lewis, St. Lawrence) & the rest of NYS (jobs and millions of dollars)			
Economic Impacts	Direct	Indirect/Induced	Total
Gross Output	\$ 1,944.4*	\$ 611.0	\$ 2,555.4
Gross Regional Product (GRP)	\$ 1,217.8	\$ 361.8	\$ 1,579.6
Labor Earnings	\$ 1,217.8	\$ 268.3	\$ 1,486.1
Employment	17,234	5,920	23,154


Gross Output, GRP, and Labor Earnings are alternative views of the same economic impacts and cannot be added together.  
\*Direct Gross Output may not match data published by Fort Drum due to tabulation variables.

- Gross Output** – Fort Drum’s TOTAL economic impact. This includes Fort Drum’s total payroll and non-payroll spending, plus the additional indirect and induced impacts, as defined on the previous page.
- Gross Regional Product (GRP)** – GRP is a measure of value-added economic activity occurring within the region. In the case of Fort Drum, it represents the value of its payroll entering the region’s economy plus net business profits resulting from Fort Drum related activity.
- Labor Earnings** – This line indicates Fort Drum’s total contribution to personal income in the Tri-County region. It includes the value of Fort Drum’s direct payroll entering the economy plus the wage income related to the indirect, off-post jobs supported by Fort Drum economic activity.
- Employment** – Total Fort Drum related employment includes the military and civilian jobs supported directly by the installation (including contract employees), plus the additional indirect jobs that exist off-post due to Fort Drum’s presence in the region.

INDIVIDUAL COUNTY ECONOMIC IMPACTS IN THE  
TRI-COUNTY AREA AND THE REST OF NEW YORK STATE

Economic Impacts (jobs and millions of dollars)					
Direct Impact (Fort Drum operation), by place-of-residence*	Jefferson County	Lewis County	St. Lawrence County	Rest of NY State	Total
Gross Output	\$1,468.6	\$73.9	\$45.7	\$356.3	\$1,944.4
GRP (Value Added)	\$1,106.3	\$67.8	\$28.1	\$15.6	\$1,217.8
Labor Earnings (Wages & Salaries)	\$1,106.3	\$67.8	\$28.1	\$15.6	\$1,217.8
Employment	15,732	931	372	199	17,234
* Fort Drum is located in Jefferson Co.; this table shows how direct impacts accrue to residents of Jefferson Co. and other areas.					
Indirect & Induced Impact (beyond Fort Drum), by location of impact					
Gross Output	\$586.5	\$15.9	\$5.8	\$2.8	\$611.0
GRP (Value Added)	\$347.3	\$9.4	\$3.4	\$1.7	\$361.8
Labor Earnings (Wages & Salaries)	\$257.6	\$7.0	\$2.6	\$1.2	\$268.3
Employment	5,682	154	56	27	5,920
Total Impact					
Gross Output	\$2,055.1	\$89.7	\$51.5	\$359.1	\$2,555.4
GRP (Value Added)	\$1,453.6	\$77.2	\$31.5	\$17.3	\$1,579.6
Labor Earnings (Wages & Salaries)	\$1,363.9	\$74.8	\$30.6	\$16.8	\$1,486.1
Employment	21,414	1,085	429	226	23,154

FORT DRUM REGIONAL EMPLOYMENT  
FEDERAL FISCAL YEAR 2024 (OCT 1, 2023 – SEPT 30, 2024)

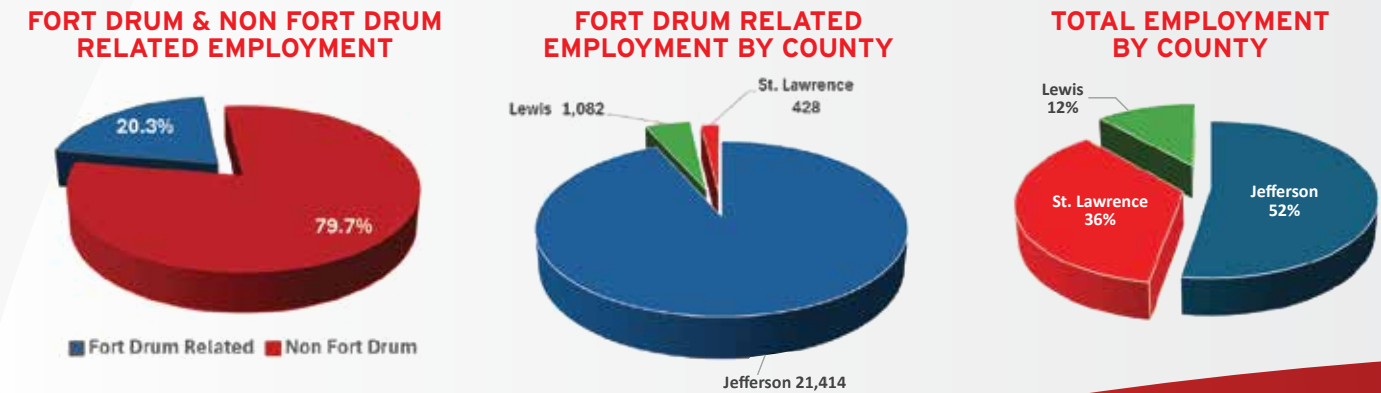


With 17,234 Military and Civilian personnel, Fort Drum is the largest single-site employer in New York State.

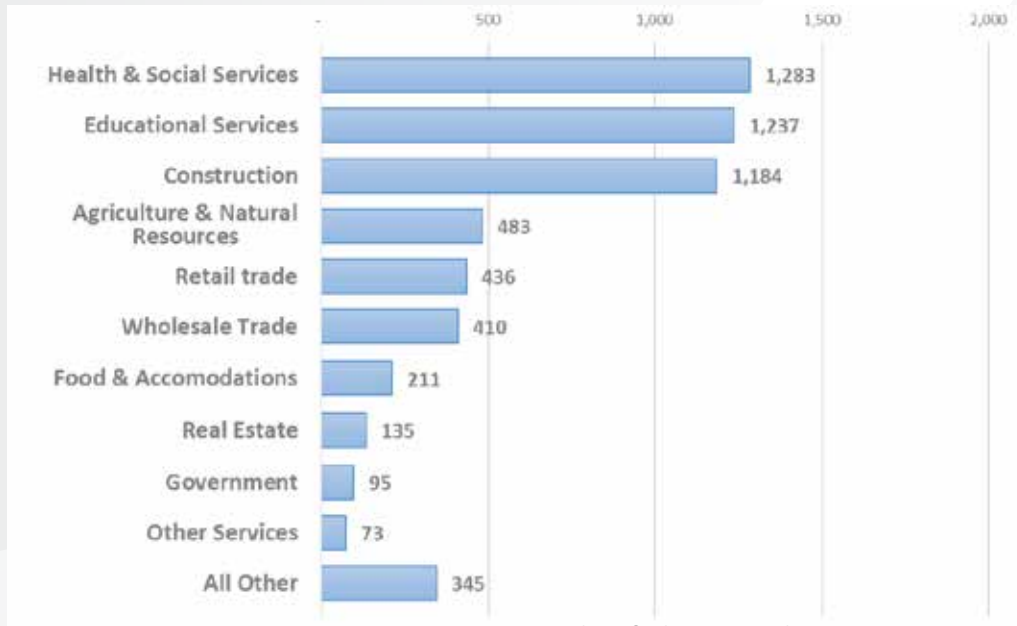
The 23,154 Fort Drum related jobs (direct & indirect) represent 20.3 % of wage earners in the Tri-County region.

Total Regional Employment Impact by County						
County	Non Fort Drum Related	Direct Military	Direct Civilian	Indirect	Total	% Fort Drum Related
Jefferson	37,718	12,845	2,887	5,682	59,132	36.2%
Lewis	11,946	522	409	154	13,028	8.3%
St. Lawrence	40,144	113	259	56	40,572	1.1%
Tri-County Total	89,808	13,480	3,552	5,892	112,732	20.3%

Source: NYS Dept. of Labor – LAUS data (Non Fort Drum related data)



# INDIRECT & INDUCED JOB IMPACT BY INDUSTRY IN TRI-COUNTY REGION



Number of Jobs Supported

# HISTORICAL SUMMARY OF FORT DRUM REGIONAL ECONOMIC IMPACT

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>JOBS</b>															
Military Personnel	19,447	19,978	19,024	18,060	17,269	15,457	15,069	15,110	14,960	15,154	14,998	15,656	15,079	14,645	13,480
Civilian Personnel	4,826	4,614	4,544	3,895	3,799	3,857	3,785	3,722	4,126	3,994	3,912	3,514	3,540	3,785	3,754
<b>Fort Drum Jobs</b>	<b>24,273</b>	<b>24,592</b>	<b>23,568</b>	<b>21,955</b>	<b>21,068</b>	<b>19,314</b>	<b>18,854</b>	<b>18,832</b>	<b>19,086</b>	<b>19,148</b>	<b>18,910</b>	<b>19,170</b>	<b>18,619</b>	<b>18,430</b>	<b>17,234</b>
Indirect and Induced	7,261	8,130	7,590	6,491	6,195	5,973	6,297	5,622	6,485	5,465	6,058	6,340	5,888	5,808	5,920
<b>Regional – Total Fort Drum Related Jobs</b>	<b>33,796</b>	<b>32,722</b>	<b>31,158</b>	<b>28,446</b>	<b>27,263</b>	<b>25,287</b>	<b>25,151</b>	<b>24,454</b>	<b>25,571</b>	<b>24,613</b>	<b>24,968</b>	<b>25,510</b>	<b>24,478</b>	<b>24,238</b>	<b>23,154</b>
Fort Drum related as % of Total Regional	27.4%	27.5%	26.2%	24.0%	23.8%	22.6%	22.8%	22.2%	23.0%	22.2%	23.4%	23.5%	21.7%	21.5%	21.5%
<b>SPENDING (USD billions)</b>															
Direct Spending	\$1.54	\$1.64	\$1.50	\$1.47	\$1.40	\$1.28	\$1.25	\$1.26	\$1.42	\$1.34	\$1.42	\$1.54	\$1.62	\$1.90	\$1.94
Indirect/ Induced	\$0.40	\$0.51	\$0.36	\$0.42	\$0.37	\$0.38	\$0.39	\$0.44	\$0.45	\$0.36	\$0.41	\$0.42	\$0.60	\$0.63	\$0.61
<b>Total Economic Impact</b>	<b>\$1.94</b>	<b>\$2.15</b>	<b>\$1.86</b>	<b>\$1.89</b>	<b>\$1.76</b>	<b>\$1.66</b>	<b>\$1.64</b>	<b>\$1.70</b>	<b>\$1.88</b>	<b>\$1.70</b>	<b>\$1.83</b>	<b>\$1.96</b>	<b>\$2.22</b>	<b>\$2.54</b>	<b>\$2.56</b>
Impact as a % of Regional GDP	19.9%	18.8%	15.4%	14.8%	14.3%	13.0%	13.3%	11.6%	12.6%	11.6%	12.5%	11.3%	11.1%	10.2%	10.3%
<b>RETIREEES</b>															
Retirees in Region (incl. survivors)	2,262	2,353	2,476	2,875	3,035	3,129	3,284	3,490	3,586	3,858	2,663*	2,639*	7,372*	15,794**	15,813**

\* Change from using Tri-County zip codes to Congressional District 21, and in 2022 Congressional Districts 21 & 24.

\*\* Change from using Congressional District 21 & 24 and in 2023 & 2024 Congressional Districts 21, 22 & 24.

Sources: Fort Drum Economic Impact Statement & Fort Drum Regional Economic Impact Model

DISCLAIMER: This model is periodically updated to reflect improved methodologies. Comparison of year-to-year estimates should be made as general reference only.